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ORGANIZATIONAL MATTERS

Decisions adopted by the Executive Board during 1997

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97/1. UNICEF/WHO/UNFPA Coordinating Committee on Health

The Executive Board

1. Takes note of the note of the President on coordination in health policy and programming: follow-up to Executive Board decision 96/38 (DP/FPA/1997/5);

2. Endorses the proposed arrangements contained in document DP/FPA/1997/5 as follows:

(a) That the present UNICEF/WHO Joint Committee on Health Policy be known as the UNICEF/WHO/UNFPA Coordinating Committee on Health;

(b) That the terms of reference of the UNICEF/WHO/UNFPA Coordinating Committee on Health be amended accordingly, in consultation with the secretariats of the three organizations;

(c) That the agenda of the meeting of the UNICEF/WHO/UNFPA Coordinating Committee on Health be organized in such a way that matters of greatest relevance to the United Nations Population Fund are clustered together;

3. Recommends that the Executive Board of the United Nations Development Programme and the United Nations Population Fund become a member of the UNICEF/WHO/UNFPA Coordinating Committee on Health;

4. Requests the President of the Executive Board of the United Nations Development Programme and of the United Nations Population Fund, with the assistance of the secretariat of the United Nations Population Fund, to bring the present decision to the attention of the Executive Boards of the United Nations Children's Fund and the World Health Organization;

5. Requests the secretariat of the Executive Board to circulate, as soon as they are available, the amended terms of reference of the UNICEF/WHO/UNFPA Coordinating Committee on Health.

16 January 1997

97/2. UNFPA: Audit reports

The Executive Board

1. Takes note of the comments made by the United Nations Population Fund in document DP/FPA/1997/4 in response to the recommendations made in the report of the United Nations Board of Auditors for the biennium 1994-1995 (A/51/5/Add.7);

2. Requests the secretariat to provide the Executive Board, at its first regular session 1998, with an updated overview of the implementation of the recommendations of the Board of Auditors and an updated timetable indicating the dates when follow-up action will have been completed in the areas that need to

be addressed, namely, trust funds, national execution, technical support services arrangements, management of interregional projects and the selection and use of consultants;

3. Requests the secretariat to provide an update on the progress achieved in the implementation of the recommendations of the auditors at the first regular session of the Executive Board each year, as a matter of routine, under the agenda item 'Financial, budgetary and administrative matters'.

16 January 1997

97/3. UNDP: Audit reports

The Executive Board

1. Takes note of the comments made by the United Nations Development Programme in document DP/1997/3 in response to the recommendations made in the report of the United Nations Board of Auditors for the biennium 1994-1995 (A/51/5/Add.1);

2. Requests the secretariat to provide the Executive Board, at its first regular session 1998, with an updated overview of the implementation of the recommendations of the Board of Auditors and an updated timetable indicating the dates when follow-up action will have been completed in the areas that need to be addressed, namely, audit of projects, reserve for field accommodations, national execution, budgetary matters, management of funds, such as the United Nations Capital Development Fund and the United Nations Development Fund for Women, and internal audit;

3. Requests the secretariat to provide an update on the progress achieved in the implementation of the recommendations of the auditors at the first regular session of the Executive Board each year, as a matter of routine, under the agenda item 'Financial, budgetary and administrative matters'.

16 January 1997

97/4. United Nations Development Fund for Women

The Executive Board

1. Takes note of the conference room paper on the applicability of a partial funding system to the United Nations Development Fund for Women (DP/1997/CRP.5), submitted in response to Executive Board decision 96/43;

2. Endorses the methodology for determining project approval and operational reserve levels for the United Nations Development Fund for Women under the partial funding modality, as set out in the annex to the present decision, and approves, on a provisional basis, its use for the Fund, beginning in 1997, and its continuation on a no-objection basis, pending the discussion of the response to the evaluation of the Fund;

3. Decides that an appropriate monitoring mechanism should be established by the United Nations Development Fund for Women in consultation with the United Nations Development Programme and that the Fund should report on the functioning of the partial funding modality in the annual financial report of the United Nations Development Programme and its administered funds, to be presented during each third regular session;

4. Takes note of the response provided by the United Nations Development Fund for Women to the recommendations of the Fund's external evaluation, as reflected in the informal note provided by the Fund during the current session and decides that the paper should be distributed in the working languages of the Executive Board for discussion at the second regular session 1997, bearing in mind paragraph 3 of Board decision 96/8 regarding the rules for the submission of documentation;

5. Also takes note of the progress being made by the United Nations Development Fund for Women in developing a strategy and business plan, as reflected in the oral report of the Executive Director to the Board;

6. Takes further note of the recent finding that the United Nations Development Fund for Women may work in Eastern Europe, Central Europe and the Commonwealth of Independent States, within the existing legislation, and requests the Fund to take into consideration the finding in the context of its business plan and strategy to be presented to the annual session 1997 of the Board, bearing in mind that due consideration should be given to activities in the least developed countries and low-income countries, particularly in Africa, as expressed in Executive Board decision 96/43.

17 January 1997

Annex

PARTIAL FUNDING SYSTEM

1. UNIFEM shall adopt a modified partial funding modality to determine its programme approval levels and associated operational reserve balance. The following variables are included in the formulae to determine programme approval and operational reserve levels:

(a) Estimated income to general resources, calculated on the basis of the pledging conference results and direct consultation with donors (I);

(b) Balance of general resources carried over from the previous year (B);

(c) Administrative budget. The estimate of the next three years will be by default equal to three times the current year. UNIFEM management will submit any adjustments from that estimate to UNDP for approval (AB);

(d) Budgets of ongoing projects rephased from previous years into the present year, plus budgets of ongoing projects for the year in question (OPB);

(e) Delivery rate, i.e., estimated proportion of current year approved budgets actually disbursed during the year (D).

2. The maximum approval level (AL) for programming over a three-year period shall be set in December of each year, using a conservative estimate of income realization for the next three years, minus administrative costs for that same period. A very conservative estimate of income to be realized for the first year would be equal to the estimated income for that year, calculated on the basis of the pledging conference results and direct consultation with donors. The estimate for the second year would be equal to 50 per cent of the estimated income of the first year while the estimate for the third year would be equal to 25 per cent of the estimated income of the first year (i.e., 50 per cent of the estimate for the previous year).

$$AL = (1+0.5+0.25) \times I-AB$$

If the income stream becomes more diverse and hence less dependent on a small group of donors, the amount of resources in future years that could be programmed may be increased from the present coefficients for the second and third years. The present levels represent a very conservative approach, consistent with the existing characteristics of the donor base. As conditions change, UNIFEM management, in consultation with the Division of Finance, may reconsider the income estimates to be used, and present them to the Executive Board for consideration.

3. The amount available for total new approvals over the programme period is obtained by subtracting the total value of the budgets of ongoing projects for present and future years from the maximum approval level. The operational reserve (OR) would be set at the annual average expenditure over the programming period, i.e., one third of the maximum programme approval level times the estimated delivery rate.

$$OR = AL/3 \times D$$

4. The programme expenditure ceiling (EC) for the current year shall be set so as not to exceed the total estimated resources available for that year (balance of general resources brought forward from the previous year plus estimated income), minus administrative costs. As the operational reserve level fluctuates with changes in the approval levels, any additions or reductions to the reserve must also be taken into account in determining the programme expenditure ceiling. This ceiling shall therefore be calculated as:

$$EC = B + I - AB \pm \text{changes to the OR}$$

The annual ceiling for new project budget approvals (AC) in the present year is set on the basis of this expenditure ceiling by:

(a) Subtracting the budgets of ongoing projects for the current year, including amounts rephased from the previous year (OPB); and

(b) Taking into account the estimated delivery rate of UNIFEM (80 per cent) and consequently adjusting the project budget approval ceiling upwards to allow as much programming as possible, without exceeding available resources.

$$AC = (1/D \times EC) - OPB$$

5. As stated above, the UNIFEM operational reserve will serve two main purposes: (a) to cover any short-term shortfalls between expenditures and liquidity from month to month and (b) to provide a hedge against downward income fluctuations from year to year. The following procedure shall be adopted. UNIFEM shall monitor the operational reserve and report on it quarterly to the Office of the Administrator and Director of the Bureau for Finance and Administration. If it appears that the level of the reserve cannot be maintained at the close of the year, the Administrator shall inform the Executive Board, stating the reasons justifying the use of the reserve and the steps that UNIFEM intends to take to address the problem. The functioning of the partial funding system, including the operational reserve level, will be the subject of a management review by UNIFEM and the Division of Finance every December. The appropriate levels for the coming years will be determined at that time.

97/5. First global cooperation framework

The Executive Board

1. Takes note of the revised draft of the first global cooperation framework as contained in document DP/GCF/1, as well as the statements of the Administrator and the Assistant Administrator on the revised draft;

2. Recalls its decision 96/42;

3. Requests the Administrator, taking into account the comments made by members of the Executive Board at the current session, to elaborate further the first global cooperation framework draft, through early consultation with the Board, and to produce for the third regular session 1997 a revised proposal for consideration and approval by the Board; this proposal shall include a strategic plan for implementation and take into account the following guidelines:

(a) The need to take fully into account the findings of the United Nations Development Programme evaluation "Global interregional and regional programmes: an evaluation of impact" (November 1996) as well as the comments of delegations at the current session;

(b) The need to focus on programme activities that: (i) have a global nature and perspective; (ii) cannot be implemented under regional or country programmes; (iii) can enhance national efforts to achieve Sustainable Human Development;

(c) The need to prioritize programme activities and focus them, within its existing mandate and on priority areas, where the United Nations Development Programme can make a real difference;

(d) The need to avoid duplication while strengthening collaboration with relevant bodies within and external to the United Nations system;

4. Stresses that the revised proposal should:

(a) Contain, for the information of the Board, a detailed overview of ongoing activities which will be discontinued during 1997-1999;

(b) Specify how programme activities will be monitored and evaluated, based on performance indicators and benchmarks, particularly concerning their impact at the country level;

5. Decides that in the meantime:

(a) Activities for which commitments have already been made shall continue;

(b) Up to a total of 33.3 per cent from the global resources under line 1.3 can be committed for activities, in a manner consistent with the guidelines outlined in paragraphs 3 (a) to 3 (d) of the present decision;

(c) The revised proposal should include, as an annex, a list of ongoing and planned activities for the information of the Executive Board.

17 January 1997

97/6. Overview of decisions adopted by the Executive Board at its first regular session 1997

The Executive Board

Recalls that during the first regular session 1997 it:

ITEM 1: ORGANIZATIONAL MATTERS

Elected the following Bureau for 1997:

President:	Mr. Hans Lundborg (Sweden)
Vice-President:	Mr. Bruce Lutangu Namakando (Zambia)
Vice-President:	Mr. Mochamed Slamet Hidayat (Indonesia)
Vice-President:	Mr. Sorin Mihail Tanasescu (Romania)
Vice-President:	Ambassador John William Ashe (Antigua and Barbuda)

Approved the agenda and work plan for its first regular session 1997 (DP/1997/L.1) as orally amended;

Approved the report of the third regular session 1996 (DP/1996/39);

Took note of the progress report on the work of the ad hoc working group on rules of procedure (DP/1997/CRP.1);

Took note of the oral report by the Secretary of the Board on the implementation of decision 96/45 on documentation;

Approved the annual work plan 1997 for UNDP/UNFPA Executive Board as orally amended and annexed to the present decision;[1]

Agreed to the following schedule of future sessions of the Executive Board in 1997 subject to the approval of the Committee on Conferences:

Second regular session 1997: 10-14 March 1997

Annual session 1997: 12-23 May 1997 (New York)

Third regular session 1997: 15-19 September 1997

Agreed to the following tentative schedule of future sessions of the Executive Board in 1998:

First regular session 1998: 19-23 January 1998

Second regular session 1998: 20-24 April 1998

Annual session 1998 (Geneva): 25 May-5 June 1998

Third regular session 1998: 7-11 September 1998

Agreed to the subjects to be discussed at the second regular session 1997 of the Board, as listed in table 2 of the annex to the present decision;

UNFPA Segment

ITEM 2: UNFPA: COUNTRY PROGRAMMES AND RELATED MATTERS

Approved the assistance to the Government of Côte d'Ivoire (DP/FPA/CP/169);

Approved the assistance to the Government of Djibouti (DP/FPA/CP/167);

Approved the assistance to the Government of Kenya (DP/FPA/CP/168);

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[1] The work plan will be updated on the basis of further amendments adopted throughout the year.

Approved the assistance to the Government of Malawi (DP/FPA/CP/162);

Approved the assistance to the Government of Mexico (DP/FPA/CP/161);

Approved the assistance to the Government of Mongolia (DP/FPA/CP/170);

Approved the assistance to the Government of Morocco (DP/FPA/CP/166);

Approved the assistance to the Government of Nepal (DP/FPA/CP/165);

Approved the assistance to the Government of the United Republic of Tanzania (DP/FPA/CP/164);

Approved the assistance to the Government of Zambia (DP/FPA/CP/163);

Approved the request for extension of, and additional resources for, the UNFPA country programme for Bangladesh (DP/FPA/1997/2);

Approved the request for extension of, and additional resources for, the UNFPA country programme for Nicaragua (DP/FPA/1997/1);

Approved the request for extension of, and additional resources for, the UNFPA country programme for the South Pacific (DP/FPA/1997/3);

Agreed to consider UNFPA country programmes at the second regular session 1997, on a no-objection basis, for that session only, without pre-judging the outcome of the discussion on decision 96/13 at the annual session 1997;

ITEM 3: UNFPA: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Adopted decision 97/2 of 16 January 1997 on UNFPA audit reports;

ITEM 4: UNFPA: COORDINATION IN HEALTH POLICY AND PROGRAMMES

Adopted decision 97/1 of 16 January 1997 on coordination in health policy and programming, follow-up to Executive Board decision 96/38;

UNDP/UNFPA Segment

ITEM 5: HARMONIZATION OF PRESENTATION OF BUDGETS

Approved the proposed format for the biennial support budget of UNDP and UNFPA as contained in document DP/1997/2;

UNDP Segment

ITEM 6: COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS

I

Approved the following country cooperation frameworks:

First country cooperation framework for Belize (DP/CCF/BEL/1);

First country cooperation framework for the Czech Republic (DP/CCF/CZE/1);

First country cooperation framework for Hungary (DP/CCF/HUN/1);

First country cooperation framework for Kazakstan (DP/CCF/KAZ/1);

First country cooperation framework for Kyrgyzstan (DP/CCF/KYR/1);

First country cooperation framework for the Republic of Moldova (DP/CCF/MOL/1);

First country cooperation framework for the Slovak Republic (DP/CCF/SLO/1);

II

Approved the regional cooperation framework for Latin America and the Caribbean (DP/RCF/RLA/1);

III

Adopted decision 97/5 of 17 January 1997 on the first global cooperation framework (DP/GCF/1);

IV

Took note of the extension of the following country programmes:

Extension of the sixth country programme for Algeria (DP/CP/ALG/6/EXTENSION I);

Extension of the fifth country programme for Bahrain (DP/CP/BAH/5/EXTENSION I);

Extension of the sixth country programme for Jordan (DP/CP/JOR/6/EXTENSION I);

V

Took note of the note of the Administrator on UNDP assistance to Myanmar (DP/1997/4);

ITEM 7: UNDP: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Adopted decision 97/3 of 16 January 1997 on UNDP audit reports;

Took note of the report of the Administrator on the implementation of decision 96/40 on management, accountability and reserve for field accommodation (DP/1997/CRP.3) with the comments made thereon;

Took note of the additional information on cost segments at UNDP headquarters (DP/1997/CRP.4);

ITEM 8: UNITED NATIONS DEVELOPMENT FUND FOR WOMEN

Adopted decision 97/4 of 17 January 1997 on the United Nations Development Fund for Women;

ITEM 9: OTHER MATTERS

Requested the Administrator to submit, at its second regular session 1997, a revised conference room paper on follow-up to Economic and Social Council resolution 95/56, taking into consideration comments made during its debate at the first regular session 1997;

Took note of the oral progress report by the Associate Administrator on the implementation of the UNDP accountability framework;

Took note of the closure of the Cyprus country office as reported on in document DP/1997/5.

17 January 1997

Annex

UNDP/UNFPA EXECUTIVE BOARD: WORK PLAN 1997

1. In its decision 96/25, the Executive Board decided, inter alia, to introduce an annual work plan and, in paragraph 5 of the same decision, requested that UNDP and UNFPA prepare, for the third regular session "an outline of issues that could be considered by the Board in 1997, based on previous deliberations of the Board and the organizational priorities and objectives set for 1997". Pursuant to that request, the present document proposes a tentative agenda for each session of the Executive Board in 1997, prepared on the basis of the outlines of UNDP and UNFPA issues presented to the Board at its third regular session 1996 (see DP/1996/CRP.13) and taking into account the comments made by the Board at that session.

2. As discussed at the third regular session 1996, the priority issues for UNDP in 1997 are:

(a) Building poverty eradication into UNDP policy and programming as the top priority;

(b) Management of change;

(c) Resource mobilization;

(d) Implementation of the new programming arrangements;

(e) Supporting the resident coordinator system;

(f) Financial and managerial oversight and planning.

3. Priorities (a), (b), (c) and (e) will be addressed at the annual session of the Executive Board, in the context of the annual report of the Administrator.

4. Regarding the implementation of the new programming arrangements, it is proposed that country cooperation frameworks be taken up by the Executive Board as soon as they are ready for submission, including at the annual session of the Board, in order not to delay their implementation.

5. In addition, it is proposed that a thematic discussion on the national execution modality be taken up at the second regular session of the Executive Board.

6. Various aspects of financial and managerial oversight and planning, i.e., priority (f), will be dealt with at each session.

7. The tentative agendas proposed for the UNFPA segments translate the UNFPA priority issues agreed upon at the third regular session 1996 into specific agenda items. These issues were presented in the UNFPA outline of priority issues for 1997 (see DP/1996/CRP.13) under five priority themes:

(a) Programme priorities;

(b) Programme implementation;

(c) Programme support;

(d) Resources;

(e) Financial, budgetary and administrative matters, including audit.

8. Country programmes and related matters figure significantly in the proposals for the UNFPA segments of the agendas, since the Fund will present an unprecedented number of country programmes for approval in 1997. UNFPA proposes to take up most of the other priority issues presented under themes (a), (b), (c) and (d) during the annual session, since many are to be reported on in the context of the report of the Executive Director for 1996 and the UNFPA work plan for 1998-2001.

9. UNFPA financial, budgetary and administrative matters are proposed for the third regular session in September, as are the issues concerning the monitoring and implementation of technical support services arrangements and the evaluation of UNFPA training activities.

10. Finally, as suggested at the third regular session 1996, the reports of the Administrator and the Executive Director to the Economic and Social Council, the format of which will be agreed jointly among the funds and programmes, will include subjects derived from General Assembly resolution 50/120 for consideration by the Council in 1997, such as capacity-building, country and regional-level coordination, and resources.

EXECUTIVE BOARD OF UNDP/UNFPA TENTATIVE AGENDA FOR 1997

Table 1. First regular session 1997 (13-17 January 1997)

(5 working days)

Item No.	Nature of report	Action/ Information	Time allotted	Item and subject
1				ORGANIZATIONAL MATTERS
	Official (DP/1997/L.1)	A		Provisional agenda, annotations, list of documents
	Official	A		Report on the third regular session 1996
	Official	I	1/2 day	Decisions adopted by the Executive Board in 1996
	CRP	I		Matters relating to the rules of procedure, documentation and functioning of the Executive Board
	CRP	A		Annual work plan 1997 for UNDP/UNFPA Executive Board
				UNFPA SEGMENT
2				COUNTRY PROGRAMMES AND RELATED MATTERS
	Official	A	1 day	Country programmes
3				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	I	1/2 day	Audit reports
4	Official	A	1/2 day	COORDINATION IN HEALTH POLICY AND PROGRAMMING
				UNDP/UNFPA SEGMENT
5				HARMONIZATION OF PRESENTATION OF BUDGETS
	Official	A	1/2 day	Harmonization of presentation of budgets and accounts
				UNDP SEGMENT
6				COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS
	Official	A	1/2 day	Country cooperation frameworks and global/regional cooperation frameworks

Item No.	Nature of report	Action/ Information	Time allotted	Item and subject
7				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	I		Audit reports
	CRP	I		Implementation of decision 96/40 on management, accountability and Reserve for Field Accommodation
	CRP	I	1/2 day	Additional information on cost segments at UNDP headquarters
	Oral	I		Report on the accountability system of UNDP
8				UNITED NATIONS DEVELOPMENT FUND FOR WOMEN
	CRP	I	1/2 day	Follow-up to decision 96/43
9				OTHER MATTERS
	CRP	I	1/4 day	Follow-up to Economic and Social Council resolution 95/56
	Oral			UNDP: Report on accountability
	Official			Closure of the Cyprus country office

Abbreviations: A = action; CRP = conference room paper; and I = information.

Table 2. Second regular session 1997 (10-14 March 1997)

(5 working days)

Item No.	Nature of report	Action/ Information	Time allotted	Item and subject
1				ORGANIZATIONAL MATTERS
	Official (DP/1997/L.2)	A		Provisional agenda, annotations, list of documents
	Official	A		Report on the first regular session 1997
				UNDP SEGMENT
2			1½ days	COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS
	Official	A		Country cooperation frameworks and regional cooperation frameworks
	CRP	A		Format and timing for review of the new programming arrangements (96/7)
	Official			Earmarkings for TRAC 1997-1999
	CRP	I	1/2 day	National execution
3				UNITED NATIONS CAPITAL DEVELOPMENT FUND
	Official	A	1/2 day	United Nations Capital Development Fund (including strategy and business plans)
4				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	CRP	A	1/2 day	Outline of overall strategy for the budget for the biennium 1998-1999 (96/41, para. 4)
	Oral	I		Report on the accountability system of UNDP
				UNFPA SEGMENT
5	Official	A	2 days	COUNTRY PROGRAMMES AND RELATED MATTERS
6				OTHER MATTERS, including:
	Oral			Report on Reserve for Field Accommodation
	Oral			Revised report on follow-up to Economic and Social Council resolution 95/56
	CRP			Response to the recommendations of the external evaluation of UNIFEM

Item No.	Nature of report	Action/ Information	Time allotted	Item and subject
	Oral			UNFPA - Report on follow-up to Executive Board decision 93/1
	Official			Proposed revision of UNFPA Financial Regulations

Abbreviations: A = action; CRP = conference room paper; and I = information.

Note: An informal briefing on the Special Initiative for Africa will be held during the session.

Table 3. Annual session 1997 (12-23 May 1997)

(10 working days)

Item No.	Nature of report	Action/ Information	Time allotted	Item and subject
1				ORGANIZATIONAL MATTERS
	Official (DP/1997/L.3)	A		Provisional agenda, annotations, list of documents/work plan
	Official	A		Report on the second regular session 1997
	Official	A		Rules of procedure: report of ad hoc open-ended working group
				UNFPA SEGMENT
2	Official		1½ days	REPORT OF THE EXECUTIVE DIRECTOR FOR 1996 - Core programme areas - Evaluation - Implementation of ICPD Programme of Action - Global contraceptive commodity programme - Resources
3	Official	A	1/2 day	INFORMATION AND COMMUNICATION STRATEGY
4	Official	A	1/2 day	WORK PLAN AND REQUEST FOR EXPENDITURE AUTHORITY, 1998-2001
5	Official	I	1/2 day	STATUS OF FINANCIAL IMPLEMENTATION OF UNFPA COUNTRY PROGRAMMES
6	Official	A	1 day	COUNTRY PROGRAMMES AND RELATED MATTERS
				UNDP/UNFPA SEGMENT
7				REPORTS TO THE ECONOMIC AND SOCIAL COUNCIL
	Official	I	1/2 day	Report to the Economic and Social Council: report of the Administrator
	Official			Report to the Economic and Social Council: report of the Executive Director
				UNDP SEGMENT
8				ANNUAL REPORT OF THE ADMINISTRATOR
	Official	A		Introduction by the Administrator
	Official	A		Main programme record, including reporting on special funds
				Assistance to the Palestinian people
				NADAF and the Special Initiative for Africa
	Official	I	2½ days[a]	Evaluation, including impact measurement

Item No.	Nature of report	Action/ Information	Time allotted	Item and subject
				Resources
	Official	I		Internal oversight and accountability
				Reports of the Joint Inspection Unit
				Change management
	Official	I		Statistical annex
	Official	I		Subcontracts awarded and major equipment ordered
	CRP	I		Poverty eradication
9				COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS
	Official	A	1/2 day	Country cooperation frameworks and regional cooperation frameworks
10				COMMUNICATION AND INFORMATION PROGRAMME
	Official	A	1/2 day	UNDP information and publication policy (96/22)
11				UNITED NATIONS DEVELOPMENT FUND FOR WOMEN
	Official	A	1/2 day	United Nations Development Fund for Women (95/18)
12				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	CRP	I	1 day	Report on the accountability system of UNDP
13				UNITED NATIONS OFFICE FOR PROJECT SERVICES
	Official	A		Report on the United Nations Office for Project Services (96/33)
14			1/2 day	OTHER MATTERS

Abbreviations: A = action; CRP = conference room paper; I = information; and ICPD = International Conference on Population and Development.

* Including a special panel discussion on poverty eradication.

Table 4. Third regular session 1997 (15-23 September 1997)

(5 working days)

Item No.	Nature of report	Action/ Information	Time allotted	Item and subject
1				ORGANIZATIONAL MATTERS
	Official (DP/1997/L.4)	A		Provisional agenda, annotations, list of documents
	Official	A	1/2 day	Report on the annual session 1997
	CRP	I		Outline for Executive Board work plan 1998
				UNDP SEGMENT
2				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	A		Budget estimates for the biennium 1998-1999 (96/41, para. 4)
	Official	A	1½ days	Revised budget estimates for the biennium 1996-1997
	Official	I		Annual review of the financial situation 1996
	Official	I		Activities of Inter-Agency Procurement Services Office
3				UNOPS: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	A		Budget estimates for the biennium 1998-1999
	Official	A	1/2 day	Revised budget estimates for the biennium 1996-1997
	Official	I		Audit reports
4				COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS
	Official	A	1/2 day	Country cooperation frameworks and regional cooperation frameworks
				UNFPA SEGMENT
6				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	A		Biennial budget estimates
	Official	A		Annual financial review, 1996
	Official	I	1½ days	Implementation and monitoring of technical support services arrangements
	Official	I		Evaluation of UNFPA training activities

Item No.	Nature of report	Action/ Information	Time allotted	Item and subject
7	Official	A	1/2 day	COUNTRY PROGRAMMES AND RELATED MATTERS
8				OTHER MATTERS

Abbreviations: A = action; CRP = conference room paper; I = information; and UNOPS = United Nations Office for Project Services.

97/7. Revision of UNFPA Financial Regulations

The Executive Board

Approves the inclusion of a new regulation 14.7 in the UNFPA Financial Regulations and Rules under Article XIV - "Internal Control":

"Regulation 14.7 In conformity with Executive Board decision 96/3, UNFPA may procure and hold stocks of essential contraceptive products in order to promptly respond to emergency requests for assistance. The inventory value of these stock holdings shall be shown in the accounts as an asset."

14 March 1997

97/8. United Nations Capital Development Fund

The Executive Board

1. Welcomes the report of the Administrator (DP/1997/9);

2. Endorses the implementation of the new policy focus of the United Nations Capital Development Fund, which concentrates its activities on local governance, decentralization, participation and micro-financing;

3. Also endorses the current reorganization efforts, with a view to creating a more decentralized and effective organization and recommends that in the monitoring and evaluation, particular attention should be given to the modus operandi of the Fund and the relationship between headquarters and the field;

4. Encourages the Fund and the United Nations Development Programme to intensify their collaboration in all relevant areas, including in the design and implementation of country cooperation frameworks, taking into account the comparative advantages of the Fund, e.g., in the field of local governance and micro-financing;

5. Requests the Fund to improve the dissemination of successful project and programme experience in order to foster replication of these successes;

6. Welcomes the commitment of a number of donor countries to support the Fund in a more predictable and assured manner and invites traditional and new donors as well as recipient countries to contribute to the Fund.

14 March 1997

97/9. Guidelines for improving the implementation of regional cooperation programmes

The Executive Board

1. Requests the Administrator to present to the Executive Board for its consideration and approval at the first regular session 1998, an implementation strategy paper for each individual regional cooperation programme; the implementation strategy papers should incorporate the following elements:

(a) The findings of the United Nations Development Programme evaluation entitled "Global, interregional and regional programmes: an evaluation of impact" (November 1996);

(b) A more detailed assessment of lessons learned from previous regional cooperation programmes and their integration into the programming and implementation of the next programmes;

(c) A narrow range of priorities and themes, within a programme-based approach, focusing on areas requiring regional cooperation;

(d) The identification of the role and comparative advantage of UNDP participation in initiatives for regional cooperation and its collaboration with relevant bodies of the United Nations system, including the regional commissions;

(e) Clear linkages between thematic areas in regional programmes and global programmes and between thematic areas and activities in regional programmes and priority programmes at the country level;

(f) An articulation of the strategy through objectives-based programme management techniques, such as the logical framework technique;

(g) A clear presentation of expected results, including identification of target groups and beneficiaries;

(h) A clear linkage between programme objectives and budgetary resources for implementation;

(i) An estimate of resource allocation among thematic areas and institutions;

2. Also requests that each implementation strategy paper contain a strategy for monitoring and evaluation, including practical performance indicators and benchmarks, which will enable the Executive Board to assess the impact of regional cooperation programmes;

3. Emphasizes the need for clear, concise language in the presentation of the regional implementation strategy papers;

4. Also emphasizes the need for regional ownership of the regional programmes and the importance of strengthening the capacity for regional execution

by national, subregional and regional institutions, including by the private sector, non-governmental organizations, and academic institutions;

5. Further emphasizes the need to ensure sustainability in the implementation of thematic initiatives included in the regional cooperation programme;

6. Requests the Administrator to present at the first regular session 1998, a timetable for the mid-term review of all regional programmes and to include in the implementation strategy paper for each region a proposal concerning the methodology for the mid-term review;

7. Also requests the Administrator, based on the experience gained during the implementation of the present decision, to elaborate strategic guidelines for the development, implementation, monitoring and evaluation of the regional programme that will apply to all regions.

14 March 1997

97/10. Overview of decisions adopted by the Executive Board at its second regular session 1997

The Executive Board

Recalls that during the second regular session 1997 it:

ITEM 1: ORGANIZATIONAL MATTERS

Approved the agenda and work plan for its second regular session 1997 (DP/1997/L.2/Rev.1) as amended;

Agreed to the following schedule of future sessions of the Executive Board in 1997 and 1998 subject to approval of the Committee of Conferences:

Annual session 1997	12-23 May 1997
Third regular session 1997	15-19 September 1997
First regular session 1998	19-23 January 1998
Second regular session 1998	20-24 April 1998
Annual session 1998	8-19 June 1998 (Geneva)
Third regular session 1998	14-18 September 1998

Agreed to the subjects to be discussed at the annual session 1997 of the Board, as listed in table 3 of the annex;

UNDP SEGMENT

ITEM 2: COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS

Adopted decision 97/9 of 14 March 1997 on guidelines for improving the implementation of regional cooperation programmes;

Approved the following regional cooperation frameworks taking into account the comments made thereon:

First regional cooperation framework for Africa (DP/RCF/RBA/1);

First regional cooperation framework for Asia and the Pacific (DP/RCF/RAP/1);

First regional cooperation framework for Europe and the Commonwealth of Independent States (DP/RCF/REC/1);

Approved the following country cooperation frameworks:

I

First country cooperation framework for Eritrea (DP/CCF/ERI/1);

First country cooperation framework for Ethiopia (DP/CCF/ETH/1);

First country cooperation framework for Mauritania (DP/CCF/MAU/1);

First country cooperation framework for Namibia (DP/CCF/NAM/1);

First country cooperation framework for Uganda (DP/CCF/UGA/1);

II

First country cooperation framework for Bhutan (DP/CCF/BHU/1);

First country cooperation framework for India (DP/CCF/IND/1);

First country cooperation framework for Laos (DP/CCF/LAO/1);

First country cooperation framework for Mongolia (DP/CCF/MON/1);

First country cooperation framework for Papua New Guinea (DP/CCF/PNG/1);

III

First country cooperation framework for Croatia (DP/CCF/CRO/1);

First country cooperation framework for Romania (DP/CCF/ROM/1);

First country cooperation framework for Uzbekistan (DP/CCF/UZB/1);

First country cooperation framework for Latvia (DP/CCF/LAT/1);

First country cooperation framework for Poland (DP/CCF/POL/1);

IV

First country cooperation framework for Colombia (DP/CCF/COL/1);

First country cooperation framework for Panama (DP/CCF/PAN/1);

V

Took note of the extension of the following country programmes:

Extension of the fifth country programme for Haiti (DP/CP/HAI/5/EXTENSION I);

Extension of the sixth country programme for Kenya (DP/CP/KEN/6/EXTENSION I);

VI

Took note of the first cooperation framework for technical cooperation among developing countries (DP/CF/TCDC/1) with comments made thereon;

VII

Took note of the note by the Administrator on assistance to Afghanistan (DP/1997/7);

Took note of the format and timing for review of the new programming cycle (DP/1997/CRP.7);

Took note of the earmarkings for the target for resource assignment from the core for 1997-1999 (DP/1997/8);

Took note of the note on national execution (DP/1997/CRP.8) with the comments made thereon;

ITEM 3. UNITED NATIONS CAPITAL DEVELOPMENT FUND

Adopted decision 97/8 of 14 March 1997 on United Nations Capital Development Fund;

ITEM 4. UNDP: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Took note of strategy outline for the budget 1998-1999 (DP/1997/CRP.9) with comments made thereon;

UNFPA SEGMENT

ITEM 5: UNFPA: COUNTRY PROGRAMMES AND RELATED MATTERS

I

Approved the assistance to the Government of Angola (DP/FPA/CP/173);

Approved the assistance to the Government of Burkina Faso (DP/FPA/CP/187);

Approved the assistance to the Government of Central African Republic (DP/FPA/CP/182);

Approved the assistance to the Government of Comoros (DP/FPA/CP/171);

Approved the assistance to the Government of Eritrea (DP/FPA/CP/183);

Approved the assistance to the Government of Gambia (DP/FPA/CP/178);

Approved the assistance to the Government of Guinea (DP/FPA/CP/181);

Approved the assistance to the Government of Namibia (DP/FPA/CP/175);

Approved the assistance to the Government of Nigeria (DP/FPA/CP/190);

Approved the assistance to the Government of Senegal (DP/FPA/CP/176);

Approved the assistance to the Government of Togo (DP/FPA/CP/172);

Approved the assistance to the Government of Uganda (DP/FPA/CP/177);

II

Approved the assistance to the Government of India (DP/FPA/CP/193);

Approved the assistance to the Government of Lao People's Democratic Republic (DP/FPA/CP/174);

III

Approved the assistance to the English-speaking Caribbean countries (DP/FPA/CP/179);

Approved the assistance to the Government of Cuba (DP/FPA/CP/188);

Approved the assistance to the Government of the Dominican Republic (DP/FPA/CP/186);

Approved the assistance to the Government of Ecuador (DP/FPA/CP/192);

Approved the assistance to the Government of El Salvador (DP/FPA/CP/189);

Approved the assistance to the Government of Haiti (DP/FPA/CP/191);

Approved the assistance to the Government of Peru (DP/FPA/CP/185);

IV

Approved the assistance to the Government of Lebanon (DP/FPA/CP/184);

Approved the assistance to the Government of Sudan (DP/FPA/CP/194);

V

Approved the assistance to the Government of Albania (DP/FPA/CP/180;

ITEM 6: OTHER MATTERS

Took note of the report on follow-up to the Economic and Social Council resolution 95/56 (DP/1997/CRP.10);

Took note of the response to the recommendations of the external evaluation of the United Nations Development Fund for Women (DP/1997/CRP.11) with the comments made thereon;

Took note of the oral report on the Reserve for Field Accommodation;

Took note of the oral report on the accountability system of UNDP;

Took note of the oral report on follow-up to Executive Board decision 97/1: UNICEF/WHO/UNFPA Coordinating Committee on Health;

Approved the nominations of Antigua and Barbuda, Netherlands, Russian Federation and Zambia to represent the Executive Board on the new UNICEF/WHO/UNFPA Coordinating Committee on Health and authorized the Bureau to approve a nomination from the Asia and Pacific region, with the nominations of all representatives and alternates to be confirmed at the annual session; also approved that the President of the Executive Board serve as ex officio member of the Committee.

Adopted decision 97/7 of 14 March 1997 on the revision of UNFPA Financial Regulations.

14 March 1997

ANNEX

EXECUTIVE BOARD OF UNDP/UNFPA TENTATIVE AGENDA FOR 1997

Table 1. First regular session 1997 (13-17 January 1997)
(5 working days)

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
1				ORGANIZATIONAL MATTERS
	Official (DP/1997/L.1)	A		Provisional agenda, annotations, list of documents
	Official	A		Report on the third regular session 1996
	Official	I	1/2 day	Decisions adopted by the Executive Board in 1996
	CRP	I		Matters relating to the rules of procedure, documentation and functioning of the Executive Board
	CRP	A		Annual work plan 1997 for UNDP/UNFPA Executive Board
				UNFPA SEGMENT
2				COUNTRY PROGRAMMES AND RELATED MATTERS
	Official	A	1 day	Country programmes
3				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	I	1/2 day	Audit reports
4	Official	A	1/2 day	COORDINATION IN HEALTH POLICY AND PROGRAMMING
				UNDP/UNFPA SEGMENT
5				HARMONIZATION OF PRESENTATION OF BUDGETS
	Official	A	1/2 day	Harmonization of presentation of budgets and accounts
				UNDP SEGMENT
6				COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS
	Official	A	1/2 day	Country cooperation frameworks and global/regional cooperation frameworks
7				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	I		Audit reports

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
1				ORGANIZATIONAL MATTERS
	CRP	I		Implementation of decision 96/40 on management, accountability and reserve for field accommodation
	CRP	I	1/2 day	Additional information on cost segments at UNDP headquarters
	Oral	I		Report on the accountability system of UNDP
8				UNITED NATIONS DEVELOPMENT FUND FOR WOMEN
	CRP	I	1/2 day	Follow-up to decision 96/43
9				OTHER MATTERS
	CRP	I	1/4 day	Follow-up to Economic and Social Council resolution 95/56

Abbreviations: A = action; CRP = conference room paper; and I = information.

Table 2. Second regular session 1997 (10-14 March 1997)

(5 working days)

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
1				ORGANIZATIONAL MATTERS
	Official (DP/1997/L.2)	A		Provisional agenda, annotations, list of documents
	Official	A		Report on the first regular session 1997
				UNDP SEGMENT
2			1½ days	COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS
	Official	A		Country cooperation frameworks and regional cooperation frameworks
	CRP	A		Format and timing for review of the new programming arrangements (96/7)
	Official	I		Earmarkings for the target for resource assignment from the core (TRAC) for 1997-1999
	CRP	I	½ day	National execution
3				UNITED NATIONS CAPITAL DEVELOPMENT FUND
	Official	A	½ day	United Nations Capital Development Fund (including strategy and business plans)
4				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	CRP	A	½ day	Outline of overall strategy for the budget for the biennium 1998-1999 (96/41, para. 4)
	Oral	I		Report on the accountability system of UNDP
				UNFPA SEGMENT
6	Official	A		COUNTRY PROGRAMMES AND RELATED MATTERS
7				OTHER MATTERS including:
	Oral	I		- Report on Reserve for Field Accommodation
	CRP *	I	2 days	- Revised report on follow-up to ECOSOC resolution 95/56
	CRP	I		- Response to the recommendations of the external evaluation of UNIFEM

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Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
	Official	A		- Proposed revision of UNFPA Financial Regulations
	Oral	I		- Report on the UNICEF/WHO/UNFPA Coordinating Committee on Health

Abbreviations: A = action; CRP = conference room paper; and I = information.

Note: Informal consultations on UNDP Change Management held during the session.

Table 3. Annual session 1997 (12-23 May 1997)
(10 working days)

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
1				ORGANIZATIONAL MATTERS
	Official (DP/1997/L.3)	A		Provisional agenda, annotations, list of documents/work plan
	Official	A		Report on the first and second regular sessions 1997
	Official	A		Rules of procedure: report of ad hoc open-ended working group
				UNFPA SEGMENT
2	Official			REPORT OF THE EXECUTIVE DIRECTOR FOR 1996
		I	1½ days	- Programme priorities
		I		- Statistical overview
		I		- Regional overview
3	Official	I	½ day	- Evaluation activities
4	Official	A	½ day	WORK PLAN FOR 1998-2001
5	Official	A	1 day	PROGRAMMING PROCESS
6	Official	A	½ day	INFORMATION AND COMMUNICATION STRATEGY
				UNDP/UNFPA SEGMENT
7	Official	I	½ day	Reports of UNDP and UNFPA to the Economic and Social Council
2 & 8	Official	I		Reports of UNDP and UNFPA on internal oversight
				UNDP SEGMENT
8				ANNUAL REPORT OF THE ADMINISTRATOR
	Official	A		Introduction by the Administrator
	Official	A		Main programme record, including reporting on special funds (7 parts)
	Official	I		United Nations System-wide Special Initiative for Africa
	Official	I		Assistance to the Palestinian people
	Official	I	2½ days*	Evaluation
	Official + CRP	A		Change management
	Official	I		Report of the Joint Inspection Unit
	Official	I		Statistical annex
	CRP •	I		Resources

* Timing includes one day special event on poverty eradication to be held on Tuesday, 20 May 1997.

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
9				COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS
	Official	A	½ day	Country cooperation frameworks and regional cooperation frameworks
10				COMMUNICATION AND INFORMATION PROGRAMME
	Official	I	½ day	UNDP information and publication policy (96/22)
11				UNITED NATIONS DEVELOPMENT FUND FOR WOMEN
	Official	A	½ day	United Nations Development Fund for Women (95/18)
12				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	CRP	I	1 day	Report on the accountability system of UNDP
13				UNITED NATIONS OFFICE FOR PROJECT SERVICES
	Official	A		Report on the United Nations Office for Project Services (96/33)
14			½ day	OTHER MATTERS

Abbreviations: A = action; CRP = conference room paper; I = information; and ICPD = International Conference on Population and Development.

Table 4. Third regular session 1997 (15-23 September 1997)

(5 working days)

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
1				ORGANIZATIONAL MATTERS
	Official (DP/1997/L.4)	A		Provisional agenda, annotations, list of documents
	Official	A	½ day	Report on the annual session 1997
	CRP	I		Outline for Executive Board work plan 1998
				UNDP SEGMENT
2				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	A		Budget estimates for the biennium 1998-1999 - 96/41, para. 4 - (including detailed costs of publication and of their distribution - 96/22)
	Official	A	1½ days	Revised budget estimates for the biennium 1996-1997
	Official	I		Annual review of the financial situation 1996
	Official	I		Activities of Inter-Agency Procurement Services Office
	Official	I		Subcontracts awarded and major equipment ordered
3				UNOPS: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	A		Budget estimates for the biennium 1998-1999
	Official	A	½ day	Revised budget estimates for the biennium 1996-1997
	Official	I		Audit reports
4				COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS
	Official	A	½ day	Country cooperation frameworks and regional cooperation frameworks
		A		Revised global cooperation framework (97/5

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
1				ORGANIZATIONAL MATTERS
				UNFPA SEGMENT
6				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	A		Biennial budget estimates
	Official	A		Annual financial review, 1996
	Official	I	1½ days	Implementation and monitoring of technical support services arrangements
	Official	I		Evaluation of UNFPA training activities
7	Official	A	½ day	COUNTRY PROGRAMMES AND RELATED MATTERS
8				OTHER MATTERS

Abbreviations: A = action; CRP = conference room paper; I = information; and UNOPS = United Nations Office for Project Services.

Note: Review of field visits will be taken up in informal consultations during the session.

97/11. UNFPA Work plan for 1998-2001 and request for programme expenditure authority

The Executive Board

1. Endorses the programme resource planning proposals of the Executive Director of the United Nations Population Fund set out in paragraphs 7 to 18;

2. Approves the request for the 1998 programme expenditure authority at a level equal to expected new programmable resources for 1998, currently estimated at $278 million;

3. Endorses the use of the following estimates of new programmable resources from regular resources for programme planning for the 1999-2001 period; $298 million for 1999; $318 million for 2000; and $341 million for 2001;

4. Also endorses the use of the following estimates of new programmable resources from multi-bilateral funding; $25 million per year for the years 1998-2001.

14 May 1997

97/12. Recommendations on the programming process of the United Nations Population Fund

The Executive Board

1. Takes note of the report of the Executive Director on the programming process of the United Nations Population Fund (DP/FPA/1997/9);

2. Recognizes that the primary responsibility for developing a country programme lies with the Government of the programme country with the support of the United Nations Population Fund;

3. Requests that in its programming process the United Nations Population Fund take into account the following, bearing in mind the need to limit the administrative burden:

(a) That during the Programme Review and Strategy Development process, the United Nations Population Fund will offer briefings at the field level for interested parties on the emerging findings;

(b) That the United Nations Population Fund will make available the summary of the Programme Review and Strategy Development process (the country recommendation), which will show: (i) proposed strategic actions and their rationale; (ii) the comparative advantage of the United Nations Population Fund and its complementarity vis-à-vis other actors; and (iii) possible thematic areas, drawing throughout also on lessons learned from other programmes;

(c) That the country recommendation will be made available by the secretariat to all members of the United Nations Population Fund, upon request, who may offer views on the recommendation, within six weeks of transmission, which the secretariat will take into account in further developing the programme; the United Nations Population Fund will inform the Executive Board of this process; these views will also be made available to all members of the United Nations Population Fund, upon request; the United Nations Population Fund may, if needed, arrange a discussion at headquarters with the participation of the programme country;

4. Requests that country programmes presented to the Executive Board contain clear statements of purpose, deliverables (for each sub-programme area), financial parameters and the indicators by which the United Nations Population Fund will measure programme performance, effectiveness and impact;

5. Decides that country programmes will be considered for approval by the Executive Board without discussion unless one is requested by more than one member, in writing, in principle two weeks before the session;

6. Recommends that the efforts of working towards harmonized arrangements for country programming processes in the United Nations system should, when possible, be coordinated and harmonized with other funds and programmes;

7. Requests that the operation of these arrangements be reviewed by the Executive Director at such a time as to allow a report to be presented to the Executive Board at its annual session 2000.

16 May 1997

97/13. UNFPA information and communication strategy

The Executive Board

1. Takes note of the report on the United Nations Population Fund information and communication strategy (DP/FPA/1997/8) and the comments made thereon by the Executive Board;

2. Endorses the overall goal of the United Nations Population Fund information and communication strategy, which is to promote the principles, goals and objectives of the International Conference on Population and Development and to help turn these principles, goals and objectives into practical reality at the national, regional and international levels;

3. Further endorses the specific goals and corresponding strategies of the information and communication activities of the United Nations Population Fund as contained in paragraphs 4 and 22 of the report;

4. Stresses the importance of maintaining linguistic balance in the electronic dissemination of information;

5. Also stresses that monitoring and evaluation are integral and important parts of information and communication activities and that there is a need to strengthen these functions, taking into account the difficulty, methodologically and operationally, of measuring the impact or effectiveness of such activities;

6. Requests the Executive Director to report orally each year, at the annual session, on the progress in the implementation of the present decision and on the coordinating efforts undertaken in this area within the United Nations system;

7. Also requests the Executive Director to review the Fund's information and communication strategy in four years and to report thereon to the Executive Board at its annual session 2001.

16 May 1997

97/14. ICPD + 5: Five-year review of the implementation of the Programme of Action of the International Conference on Population and Development

The Executive Board

1. Notes with appreciation the proposal of the Executive Director of the United Nations Population Fund to undertake a review and appraisal of the implementation of the Programme of Action of the International Conference on Population and Development;

2. Requests the Executive Director to undertake preparatory activities for the review and appraisal within the mandate of the United Nations Population Fund;

3. Invites the President of the Executive Board to submit to the General Assembly at its fifty-second session, through the forthcoming session of the Economic and Social Council, the proposal for an overall review and appraisal of the implementation of the Programme of Action of the International Conference of Population and Development, for the consideration of the General Assembly and subsequent decision on the process and modalities.

16 May 1997

97/15. Change management

The Executive Board

1. Recalls the existing legal framework of the United Nations Development Programme, including General Assembly resolution 2688 (XXV) of 11 December 1970;

2. Also recalls General Assembly resolutions 47/199 and 50/120 on the operational activities for development of the United Nations system and stresses the importance of their full implementation;

3. Commends the Administrator and United Nations Development Programme staff for the change management process and its overall direction, which aims to improve the level and quality of services and the strengthening of the overall impact on development of Programme activities through, inter alia, the decentralization of decision-making and responsibilities to the country level and enhanced accountability measures;

4. Recognizes that United Nations Development Programme change management shall be undertaken within the ongoing process of wider United Nations reform;

5. Stresses that national plans and priorities constitute the only viable frame of reference for the national programming of operational activities for development within the United Nations system, and that programmes should be based on such development plans and priorities, and should therefore be country-driven;

6. Also stresses in that context the need to take into account the outcomes and commitments of relevant United Nations conferences, as well as the individual mandates and complementarities of the organizations and bodies of the United Nations development system, bearing in mind the need to avoid duplication;

7. Further stresses the importance of financial, individual and performance accountability in the United Nations Development Programme and supports the efforts of the Administrator in this regard;

I. RESIDENT COORDINATOR SYSTEM

8. Welcomes measures taken by the United Nations Development Programme to improve its capacity to support the resident coordinator system, within the context of General Assembly resolutions 32/197, 44/211, 47/199 and 50/120, and requests the Programme to continue consultations with other funds and programmes on their respective roles and ownership in this regard;

II. RESOURCE MOBILIZATION

9. Emphasizes the importance of core resources as the foundation of the United Nations Development Programme resource base;

10. Stresses that, in pursuing resource mobilization at the request of programme countries, United Nations Development Programme country offices should not compromise their primary role of programme delivery and that such resources raised be used for programmes in accordance with country priorities and be included under an approved country cooperation framework;

III. THE IMPORTANCE OF EVALUATION

11. Welcomes the decision to establish a separate Evaluation Unit, the head of which will report directly to the Administrator and also welcomes the clearer link being made between evaluation, lessons learned and programme enhancement;

IV. HUMAN RESOURCE DEVELOPMENT

12. Recognizes the importance of the role that United Nations Development Programme staff must play in the change process and emphasizes that the implementation of the human resource development policy of the change management process should be in accordance with the existing provisions of the United Nations common system;

V. DECENTRALIZATION

13. Welcomes the proposals of the Administrator to strengthen the country focus and operations of the United Nations Development Programme;

14. Underlines the need for the change management process to take into account existing decisions and policies on capacity-building and national execution;

15. Supports the phased introduction of a small number of subregional resource facilities and requests the Administrator to report to the Executive Board at its annual session 2001 on an evaluation of the functions and impact of the facilities;

16. Requests the Administrator to provide an interim report, at the annual session 1998, through the Advisory Committee on Administrative and Budgetary Questions, on the budget implications, human resources implications and efficiency gains occasioned by the phased introduction of subregional resource facilities;

17. Emphasizes that, while establishing the subregional resource facilities in phases, the United Nations Development Programme shall take fully into account the diversity of regional and subregional circumstances; the need to ensure the involvement of national expertise available within the subregion; the need to avoid duplication of work undertaken by other subregional or regional institutions; and the demand-driven nature of these facilities;

18. Requests the Administrator, in the context of the presentation of the biennial budget, to report on the criteria for staffing country offices and to identify clearly any new and/or additional functions;

VI. IMPLEMENTATION

19. Urges the Administrator, and United Nations Development Programme staff at all levels, to implement change management while maintaining the primary focus of the Programme on programme delivery and quality at the country level;

20. Requests the Administrator to incorporate, in accordance with the existing legal framework of the United Nations Development Programme, the implementation of change management fully into budgetary and corporate planning and to report thereon to the Executive Board at the third regular session 1997 in the context of the biennial budget; and to provide at that session an updated implementation plan with further developed time-bound, and to the extent possible, quantifiable targets;

21. Further requests the Administrator to report to the Executive Board on the implementation of the present decision at each session;

22. Notes the proposal by the Administrator on the further focusing of United Nations Development Programme activities and core development services that are still subject to discussions by the Executive Board without losing momentum in the change management process and programme delivery and requests the Administrator to submit a report for discussions at the first regular session 1998.

VII. POLICY IMPLICATIONS

23. Requests the Administrator to include in the report to be presented in accordance with decision 96/44 at the first regular session of 1998 further analysis of the implications resulting from the change management process on the future policy direction of the United Nations Development Programme, inter alia, the role of the Programme in implementing programmes and projects, national execution and resource mobilization at the field level.

23 May 1997

97/16. Internal audit

The Executive Board

1. Welcomes the format of the reports on internal audit of the United Nations Development Programme (DP/1997/16/Add.6) and of the United Nations Population Fund (DP/FPA/1997/10, Part IV);

2. Takes note of the content of these reports and of the observations made by delegations during the debate;

3. Supports the proposals of the Administrator and Executive Director to strengthen the internal audit function of the United Nations Development Programme and of the United Nations Population Fund.

23 May 1997

97/17. UNDP communication and information policy

The Executive Board

1. Takes note of the report of the Administrator on the implementation and strengthening of the United Nations Development Programme communication and information policy and the comments made thereon;

2. Welcomes the process initiated by the United Nations Development Programme in response to decision 96/22 leading to an improved strategy for communication and information policy and in this regard, recognizes the changes that have taken place since 1995 in creating better visibility and awareness for the United Nations Development Programme and the United Nations system in the media and in the area of advocacy;

3. Stresses that such a strategy must be applied throughout the United Nations Development Programme and that its application should be duly monitored;

4. Emphasizes that more targeted, accurate, clear and frank public information is necessary to generate support for increased resources for the United Nations Development Programme;

5. Stresses that strategic targeting of the communication and information activities are essential to make the most effective use of resources available;

6. Also stresses the importance of maintaining linguistic balance in the electronic dissemination of information;

7. Welcomes the proposals for monitoring and evaluation which are integral and important parts of information and communication activities and need to be strengthened, taking into account the difficulty, methodologically and operationally, of measuring the impact or effectiveness of such activities;

8. Urges the Administrator to improve the focus and quality of public information on the impact of United Nations Development Programme activities at the country level and to develop new types of statistics and publications to this end, including indicators of impact;

9. Requests the Administrator to ensure that the efforts taken by the United Nations Development Programme in this regard are closely coordinated with those of the United Nations system, with a view to strengthening coherence and consistency in its communication;

10. Also requests the Administrator to submit a report at the annual session 1998 on progress in developing and implementing the communication and information policy of the United Nations Development Programme with particular reference to the implementation of the relevant change management recommendations, including budgetary implications.

23 May 1997

97/18. United Nations Development Fund for Women

The Executive Board

1. Endorses the Strategy and Business Plan of the United Nations Development Fund for Women contained in document DP/1997/18, taking into account the comments made at the Board;

2. Emphasizes that the implementation of the activities of the Strategy and Business Plan should be guided by the mandate of the United Nations Development Fund for Women;

3. Requests the United Nations Development Fund for Women to support innovative and experimental activities in implementing the Strategy and Business Plan within the context of commitments made in the Beijing Platform for Action;

4. Also requests the United Nations Development Fund for Women to develop further and strengthen its role as a catalyst with a view to strengthening the gender perspective of development programmes in recipient countries and increasing synergy with other United Nations organizations;

5. Further requests the United Nations Development Fund for Women to focus on strategic interventions and building upon its comparative advantages, in order to promote systemic change, in particular with regard to political and economic empowerment;

6. Reaffirms the role of the United Nations Development Fund for Women in linking technical expertise with policy formulation in the process of gender mainstreaming throughout the resident coordinator system;

7. Requests the United Nations Development Fund for Women to maintain a balance between potential impact and the needs of women in the application of the criteria for programme selection;

8. Encourages the United Nations Development Fund for Women to mobilize resources for its future activities from all available sources, including the private sector, and urges all Member States to contribute and to consider increasing their contributions to the United Nations Development Fund for Women;

9. Decides that the United Nations Development Fund for Women should report to the Executive Board orally in 1998 and in writing every alternate year and that the progress made by the Fund in implementing its Strategy and Business Plan should be contained in the annual report of the Administrator of the United Nations Development Programme.

23 May 1997

97/19. Assistance to the Democratic Republic of the Congo

The Executive Board

1. Recognizes the important work of the United Nations Development Programme in emergency assistance, including prevention, rehabilitation and reconstruction, and the supportive contributions of the United Nations Population Fund in this work;

2. Encourages the United Nations Development Programme and the United Nations Population Fund to continue to monitor the implications for special assistance to the Democratic Republic of the Congo;

3. Also encourages the United Nations Development Programme and the United Nations Population Fund to be alert to the need for inter-agency assistance activities to the Democratic Republic of the Congo;

4. Requests the Administrator and the Executive Director to report at the third regular session 1997 on activities undertaken.

23 May 1997

97/20. Overview of decisions adopted by the Executive Board at its annual session 1997

The Executive Board

Recalls that during the annual session 1997 it:

ITEM 1: ORGANIZATIONAL MATTERS

Approved the agenda and work plan for its annual session 1997 (DP/1997/L.3) as amended;

Approved the reports of the first and second regular sessions 1997 (DP/1997/6; DP/1997/12);

Adopted the draft rules of procedure for the Executive Board of UNDP/UNFPA (DP/1997/13);

Agreed to the following schedule of future sessions of the Executive Board in 1997 and 1998 subject to approval of the Committee of Conferences:

Third regular session 1997	15-19 September 1997
First regular session 1998	19-23 January 1998
Second regular session 1998	20-24 April 1998
Annual session 1998	8-19 June 1998 (Geneva)
Third regular session 1998	14-18 September 1998

Agreed to the subjects to be discussed at the third regular session 1997 of the Board, as listed in the annex;

UNFPA SEGMENT

ITEM 2: UNFPA: REPORT OF THE EXECUTIVE DIRECTOR FOR 1996: PROGRAMME PRIORITIES AND REGIONAL OVERVIEW

Took note of the report of the Executive Director for 1996 on programme priorities, statistical overview and regional overview (DP/FPA/1997/10, Parts I, I/Add.1 and Part II);

Adopted decision 97/14 of 16 May 1997 on the five-year review of the implementation of the Programme of Action of the International Conference on Population and Development;

Requested the Executive Director to revise the conference room paper on the consequences of resource shortfalls on meeting the goals of the International Conference on Population and Development (DP/FPA/1997/CRP.1) and to submit the revised report as an official document to the Executive Board at its third regular session 1997;

ITEM 3: UNFPA: EVALUATION ACTIVITIES

Took note of the report on UNFPA evaluation activities (DP/FPA/1997/10, Part III);

ITEM 4: UNFPA: WORK PLAN FOR 1998-2001

Adopted decision 97/11 of 14 May 1997 on the UNFPA work plan for 1998-2001 and request for programme expenditure authority;

ITEM 5: UNFPA: PROGRAMMING PROCESS

Adopted decision 97/12 of 16 May 1997 on the UNFPA programming process;

ITEM 6: UNFPA: INFORMATION AND COMMUNICATION STRATEGY

Adopted decision 97/13 of 16 May 1997 on the UNFPA information and communication strategy;

UNDP/UNFPA SEGMENT

ITEM 7: REPORTS TO THE ECONOMIC AND SOCIAL COUNCIL

Took note of the reports of the Administrator (DP/1997/15) and the Executive Director (DP/FPA/1997/10, Part V) to the Economic and Social Council and agreed to transmit them to the Economic and Social Council with comments made thereon;

ITEMS 2 AND 8: INTERNAL OVERSIGHT AND ACCOUNTABILITY

Adopted decision 97/16 of 23 May 1997 on internal audit;

UNDP SEGMENT

ITEM 8: UNDP: ANNUAL REPORT OF THE ADMINISTRATOR AND RELATED MATTERS

Adopted decision 97/15 of 23 May 1997 on change management: UNDP 2001;

Took note of the report of the Administrator for 1996 on the introduction to the report, main programme record, assistance to the Palestinian people, statistical annex and reports of the Joint Inspection Unit (DP/1997/16/Addenda 1, 3, 5 and 8), with comments made thereon;

Took note of the report of the Administrator on evaluation (DP/1997/16/Add.4), with comments made thereon;

Took note of the report of the Administrator on the United Nations System-wide Special Initiative on Africa (DP/1997/16/Add.2), with comments made thereon;

Took note of the report of the Administrator on the outcome of the meeting of the High-Level Committee on the Review of Technical Cooperation Among Developing Countries and of the decisions adopted at the meeting (DP/1997/L.9).

ITEM 9: UNDP: COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS

Approved the following country cooperation frameworks:

I

First country cooperation framework for Comoros (DP/CCF/COI/1);

First country cooperation framework for Lesotho (DP/CCF/LES/1);

First country cooperation framework for Sierra Leone (DP/CCF/SIL/1), with comments made thereon;

First country cooperation framework for the United Republic of Tanzania (DP/CCF/URT/1);

First country cooperation framework for Zambia (DP/CCF/ZAM/1);

II

First country cooperation framework for Belarus (DP/CCF/BLR/1), with comments made thereon;

First country cooperation framework for Bosnia and Herzegovina (DP/CCF/BIH/1), with comments made thereon;

First country cooperation framework for Estonia (DP/CCF/EST/1);

First country cooperation framework for Lithuania (DP/CCF/LIT/1);

III

First country cooperation framework for Lebanon (DP/CCF/LEB/1), with comments made thereon;

First country cooperation framework for Morocco (DP/CCF/MOR/1);

First country cooperation framework for Tunisia (DP/CCF/TUN/1);

IV

First country cooperation framework for the Islamic Republic of Iran (DP/CCF/IRA/1);

ITEM 10. UNDP: COMMUNICATION AND INFORMATION PROGRAMME

Adopted decision 97/17 of 23 May 1997 on the UNDP communication and information policy;

ITEM 11. UNITED NATIONS DEVELOPMENT FUND FOR WOMEN

Adopted decision 97/18 of 23 May 1997 on the United Nations Development Fund for Women;

ITEM 12: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Took note of the information provided on country office staff allocation (DP/1997/CRP.14) with the comments made thereon;

Took note of the report on the accountability system of UNDP (DP/1997/CRP.13);

ITEM 13: UNITED NATIONS OFFICE FOR PROJECT SERVICES

Took note of the report on the United Nations Office for Project Services (DP/1997/19 and DP/1997/19/Add.1/Rev.1);

ITEM 14: OTHER MATTERS

Adopted decision 97/19 on assistance to the Democratic Republic of the Congo;

Decided to consider the draft terms of reference of the WHO/UNICEF/UNFPA Coordinating Committee on Health as contained in document DP/FPA/1997/CRP.5 at the third regular session 1997 (15-19 September 1997);

Took note of the reports of UNDP and UNFPA on core allocations to 20/20 (DP/1997/CRP.19 and DP/FPA/1997/CRP.3);

Took note of the oral presentation of the representatives of UNDP, UNFPA and UNAIDS on the UNAIDS programme.

23 May 1997

ANNEX

EXECUTIVE BOARD OF UNDP/UNFPA TENTATIVE AGENDA FOR 1997

Table 1. First regular session 1997 (13-17 January 1997)
(5 working days)

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
1				ORGANIZATIONAL MATTERS
	Official (DP/1997/L.1)	A		Provisional agenda, annotations, list of documents
	Official	A		Report on the third regular session 1996
	Official	I	1/2 day	Decisions adopted by the Executive Board in 1996
	CRP	I		Matters relating to the rules of procedure, documentation and functioning of the Executive Board
	CRP	A		Annual work plan 1997 for UNDP/UNFPA Executive Board
				UNFPA SEGMENT
2				COUNTRY PROGRAMMES AND RELATED MATTERS
	Official	A	1 day	Country programmes
3				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	I	1/2 day	Audit reports
4	Official	A	1/2 day	COORDINATION IN HEALTH POLICY AND PROGRAMMING
				UNDP/UNFPA SEGMENT
5				HARMONIZATION OF PRESENTATION OF BUDGETS
	Official	A	1/2 day	Harmonization of presentation of budgets and accounts
				UNDP SEGMENT
6				COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS
	Official	A	1/2 day	Country cooperation frameworks and global/regional cooperation frameworks

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
7				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	I		Audit reports
	CRP	I		Implementation of decision 96/40 on management, accountability and reserve for field accommodat
	CRP	I	1/2 day	Additional information on cost segments at UNDP headquarters
	Oral	I		Report on the accountability system of UNDP
8				UNITED NATIONS DEVELOPMENT FUND FOR WOMEN
	CRP	I	1/2 day	Follow-up to decision 96/43
9				OTHER MATTERS
	CRP	I	1/4 day	Follow-up to Economic and Social Council resolution 95/56

Abbreviations: A = action; CRP = conference room paper; and I = information.

Table 2. Second regular session 1997 (10-14 March 1997)

(5 working days)

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
1				ORGANIZATIONAL MATTERS
	Official (DP/1997/L.2)	A		Provisional agenda, annotations, list of documents
	Official	A		Report on the first regular session 1997
				Decisions adopted by the Executive Board at the first regular session 1997
				UNDP SEGMENT
2			1½ days	COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS
	Official	A		Country cooperation frameworks and regional cooperation frameworks
	CRP	A		Format and timing for review of the new programming arrangements (96/7)
	Official	I		Earmarkings for the target for resource assignment from the core (TRAC) for 1997-1999
	CRP	I	½ day	National execution
3				UNITED NATIONS CAPITAL DEVELOPMENT FUND
	Official	A	½ day	United Nations Capital Development Fund (including strategy and business plans)
4				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	CRP	A	½ day	Outline of overall strategy for the budget for the biennium 1998-1999 (96/41, para. 4)
	Oral	I		Report on the accountability system of UNDP
				UNFPA SEGMENT
6	Official	A		COUNTRY PROGRAMMES AND RELATED MATTERS

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
7				OTHER MATTERS including:
	Oral	I		- Report on Reserve for Field Accommodation
	CRP	I	2 days	- Revised report on follow-up to ECOSOC resolution 95/56
	CRP	I		- Response to the recommendations of the external evaluation of UNIFEM
	Official	A		- Proposed revision of UNFPA Financial Regulations
	Oral	I		- Report on the UNICEF/WHO/UNFPA Coordinating Committee on Health

Abbreviations: A = action; CRP = conference room paper; and I = information.

Note: Informal consultations on UNDP Change Management held during the session.

Table 3. Annual session 1997 (12-23 May 1997)
(10 working days)

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
1				ORGANIZATIONAL MATTERS
	Official (DP/1997/L.3)	A		Provisional agenda, annotations, list of documents/work plan
	Official	A		Report on the first and second regular sessions 1997
	Official	A		Rules of procedure: report of ad hoc open-ended working group
				UNFPA SEGMENT
2	Official			REPORT OF THE EXECUTIVE DIRECTOR FOR 1996
		I	1½ days	- Programme priorities
		I		- Statistical overview
		I		- Regional overview
3	Official	I	½ day	- Evaluation activities
4	Official	A	½ day	WORK PLAN FOR 1998-2001
5	Official	A	1 day	PROGRAMMING PROCESS
6	Official	A	½ day	INFORMATION AND COMMUNICATION STRATEGY
				UNDP/UNFPA SEGMENT
7	Official	I		Reports of UNDP and UNFPA to the Economic and Social Council
			½ day	
2 & 8	Official	I		Reports of UNDP and UNFPA on internal oversight
				UNDP SEGMENT
8				ANNUAL REPORT OF THE ADMINISTRATOR
	Official	A		Introduction by the Administrator
	Official	A		Main programme record, including reporting on special funds (7 parts)
	Official	I		United Nations System-wide Special Initiative for Africa
	Official	I		Assistance to the Palestinian people
	Official	I	2½ days[a]	Evaluation
	Official + CRP	A		Change management
	Official	I		Report of the Joint Inspection Unit
	Official	I		Statistical annex

[a] Timing includes one day special event on poverty eradication to be held on Tuesday, 20 May 1997.

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
9				COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS
	Official	A	½ day	Country cooperation frameworks and regional cooperation frameworks
10				COMMUNICATION AND INFORMATION PROGRAMME
	Official	I	½ day	UNDP information and publication policy (96/22)
11				UNITED NATIONS DEVELOPMENT FUND FOR WOMEN
	Official	A	½ day	United Nations Development Fund for Women (95/18)
12				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	CRP	I	1 day	Report on the accountability system of UNDP
13				UNITED NATIONS OFFICE FOR PROJECT SERVICES
	Official	A		Report on the United Nations Office for Project Services (96/33)
14			½ day	OTHER MATTERS: UNDP and UNFPA and 20/20; oral report on UNAIDS

Abbreviations: A = action; CRP = conference room paper; I = information; and ICPD = International Conference on Population and Development.

Table 4. Third regular session 1997 (15-19 September 1997)

(5 working days)

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
1				ORGANIZATIONAL MATTERS
	Official (DP/1997/L.4)	A		Provisional agenda, annotations, list of documents
	Official	A	½ day	Report on the annual session 1997
	Official	I		Decisions adopted at the annual session 1997
	CRP	I		Outline for Executive Board work plan 1998
				UNDP SEGMENT
2	CRP	I		UNDP CHANGE MANAGEMENT
				Updated implementation plan (97/15)
3				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	A	1 day	Budget estimates for the biennium 1998-1999 - 96/41, para. 4 - (including detailed costs of publication and of their distribution - 96/22, criteria for staffing of country offices and implementation of change management - 97/15)
	Official	I		Annual review of the financial situation 1996
	Official	I		Subcontracts awarded and major equipment ordered
4	CRP	I	½ day	RESOURCES AND FUNDING STRATEGY
5				UNOPS: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	A		Budget estimates for the biennium 1998-1999
	Official	A	½ day	Revised budget estimates for the biennium 1996-1997
	Official	I		Audit reports
				United Nations Office for Project Services: report of ACABQ on UNOPS

Item No.	Nature of report	Action/ Information	Time Allotted	Item and subject
6				COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS
	Official	A	½ day	Country cooperation frameworks and regional cooperation frameworks
		A		Revised global cooperation framework (97/5)
				UNFPA SEGMENT
7				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	A		Biennial budget estimates
	Official	A		Annual financial review, 1996
	Official	I	1½ days	Implementation and monitoring of technical support services arrangements
	Official	I		Evaluation of UNFPA training activities
8	Official	I		**RESOURCE MOBILIZATION**
9	Official	A		COUNTRY PROGRAMMES AND RELATED MATTERS
				Status of financial implementation of country programmes
10			½ day	OTHER MATTERS
				Terms of reference of the WHO/UNICEF/UNFPA Coordinating Committee on Health
				Population Charts

Abbreviations: A = action; CRP = conference room paper; I = information; and UNOPS = United Nations Office for Project Services.

Note: Review of field visits will be taken up in informal consultations during the session.

97/21. UNOPS: Risk management, reserves and surplus income

The Executive Board

(a) Takes note of the report of the Executive Director of the United Nations Office for Project Services (DP/1997/26);

(b) Decides to establish the level of the UNOPS operational reserve at 4 per cent of the combined expenditure on administrative and project budgets of the previous year, and to transfer unspent income to the reserve account until such level is reached;

(c) Approves the maintenance of the operational reserve at the level calculated annually according to the formula in the preceding paragraph;

(d) Requests that the Executive Director report on a biennial basis on the appropriateness of the level as set in the present decision;

(e) Notes that the Executive Director will continue to report annually on UNOPS income and expenditure levels and on drawdowns from the reserve.

18 September 1997

97/22. UNOPS: Revised budget estimates for the biennium 1996-1997 and budget estimates for the biennium 1998-1999

The Executive Board

1. Takes note of the report of the Executive Director on revised budget estimates for the biennium 1996-1997 and budget estimates for the biennium 1998-1999 (DP/1997/29);

2. Approves the revised budget estimates for the 1996-1997 biennium in the amount of $70,579,000;

3. Approves the budget estimates for the 1998-1999 biennium in the amount of $84,700,000;

4. Approves the establishment of 37 additional posts, and the relocation of 1 post from New York to the Abidjan office.

18 September 1997

97/23. Follow-up to recommendations of the report of the Board of Auditors on the United Nations Office for Project Services (A/51/5/Add.10)

The Executive Board

1. Takes note of the comments made by the United Nations Office for Project Services in document DP/1997/27 in response to the recommendations made in the report of the United Nations Board of Auditors for the biennium 1994-1995 (A/51/5/Add.10);

2. Requests the Executive Director to provide the Executive Board, at its annual session 1998, with an updated overview of the implementation of the recommendations of the Board of Auditors and an updated timetable indicating the dates when follow-up action will have been completed in the areas that need to be addressed.

97/24. Budget estimates for the biennium 1998-1999

I. UNDP

The Executive Board

1. Takes note of the report of the Administrator on the biennial support budget estimates for the biennium 1998-1999 as contained in document DP/1997/23, which incorporate elements necessary for the implementation of the UNDP 2001 change process approved by the Executive Board in decision 97/15; and also takes note of the report of the Advisory Committee on Administrative and Budgetary Questions (DP/1997/31);

2. Welcomes the new format for the presentation of the budget in line with decision 97/6, item 5, on the harmonization of budget presentations;

3. Approves the proposals by the Administrator as contained in paragraphs 57 to 61 of document DP/1997/23 including with regard to the collection of government contributions towards local office costs, taking into account the special circumstances of low-income countries, including small island developing States;

4. Approves the proposal by the Administrator as contained in paragraphs 103 to 114 of document DP/1997/23 on the staffing formula for adding supplementary staff at United Nations Volunteers headquarters;

5. Takes note of the report of the Administrator on development support services as contained in paragraphs 116 to 125 of document DP/1997/23;

6. Requests the Administrator, in accordance with the existing legal framework of the United Nations Development Programme, in particular Governing Council decision 71/14, and taking into account the recommendations of the

Advisory Committee, to ensure that all the heads of the regional bureaux are accorded the same rank and to amend the budget for the 1998-1999 biennium accordingly; to review the numbers of high-level positions at headquarters, as recommended by the Advisory Committee on Administrative and Budgetary Questions;

7. Approves gross appropriations in the amount of $590,593.500 for the purposes indicated below and resolves that income estimates of $72,127,000 shall be used to offset the gross appropriations, resulting in estimated net appropriations of $518,466.500;

1998-1999 Biennial support budgets
(Thousands of United States dollars)

Programme support:		
Country offices		273,864.2
Headquarters		64,810.2
	Subtotal	338,674.4
Management and administration		127,019.5
Support to operational activities of the United Nations:		
Country offices/OUNS		98,913.0
Inter-Agency Procurement Services Office		3,896.6
United Nations Volunteers		30,880.3
	Subtotal	133,689.9
Total gross appropriations		599,383.8
Adjustment		(8,790.3)
Adjusted total gross appropriations		590,593.5
less Estimated income		72,127.0
Estimated net appropriations		518,466.5

8. Authorizes the Administrator, to redeploy resources between appropriation lines up to a maximum of 5 per cent of the appropriation line to which the resources are redeployed;

9. Requests the Administrator to report to the Executive Board at its third regular session in 1998 on progress in implementing the biennial support budget for the biennium 1998-1999, taking into account relevant developments in the interim including, inter alia, United Nations reform, progress on the implementation of the UNDP 2001 change process, the review of levels of core contributions, the effect of currency exchange fluctuations, the nature and type of country presence, taking into account the operational complexity of the programme, and the Executive Board discussions on other resources and, at that time, to make any necessary recommendations.

II. FUNDS

10. Takes note of the report of the Administrator on the biennial support budget estimates for the biennium 1998-1999 for the United Nations Capital Development Fund, the United Nations Fund for Women, the Office to Combat Desertification and Drought and the United Nations Revolving Fund for Natural Resources Exploration, as contained in document DP/1997/23;

11. Welcomes the new format for the presentation of the budgets in line with decision 97/6, item 5, on the harmonization of budget presentations;

12. Approves gross appropriations for each of the Funds as follows:

1998-1999 Biennial support budgets
(Thousands of United States dollars)

	UNCDF	UNRFNRE	UNIFEM	UNSO
Total appropriations	12,864.0	1,532.8	10,695.2	5,852.4

13. Requests the Administrator to report to the Executive Board at its third regular session in 1998 on progress in implementing the biennial support budget for the biennium 1998-1999 for each of the funds, taking into account relevant developments in the interim and, at that time, to make any necessary recommendations.

19 September 1997

97/25. First country cooperation framework for Nigeria

The Executive Board

Approves the first country cooperation framework for Nigeria (DP/CCF/NIR/1) with the provision that the Administrator develop programmes in the areas identified in the framework using the following guidelines:

(a) The programmes must directly benefit the poorest sections of the population and deliver their benefits at the grass-roots level;

(b) The components of the programmes must be prepared with the full participation of the intended beneficiaries, in particular from the poorest sections of the community, and implemented through organizations of civil society, including national and international non-governmental organizations;

(c) The programme should be developed with clear monitoring components to enable the Administrator to report back to the Executive Board at its third regular session in 1998 on the content of the programme and to conduct regular evaluations of the impact of the programme at not less than annual intervals thereafter.

19 September 1997

97/26. Estimates for the support budget of the United Nations Population Fund for the biennium 1998-1999

The Executive Board

1. Takes note of the 1998-1999 biennial support budget estimates of the United Nations Population Fund, as contained in document DP/FPA/1997/14, as well as of the report of the Advisory Committee on Administrative and Budgetary Questions thereon (DP/FPA/1997/15);

2. Urges the Executive Director to make every effort to contain both the administrative and the programme support costs at headquarters and in the field, as recommended by the Advisory Committee on Administrative and Budgetary Questions;

3. Also urges the Executive Director to keep under review the prevailing climate of uncertainty regarding future income, particularly by delaying the filling of the proposed new positions of UNFPA Representatives at an estimated cost of $1,635,044, when implementing the budget for the 1998-1999 biennium;

4. Welcomes the new format for the presentation of the budget in line with decision 97/6, item 5, on the harmonization of budget presentations;

5. Approves gross appropriations in the amount of $143,255,500 for the purposes indicated below and resolves that the income estimates of $15,707,000 shall be used to offset the gross appropriations, resulting in estimated net appropriations of $127,548,500;

1998-1999 biennial support budgets*
(Thousands of United States dollars)

Programme support:	
Country offices	73,484.2
Headquarters	26,811.5
Subtotal	100,295.7
Management and administration of the organization	42,959.7
Total gross appropriations	143,255.5
Less: Estimated income to the budget	15,707.0
Estimated net appropriations	127,548.5

* As reflected in the table on "UNFPA resource plan", dated 15 September 1997, and distributed on 17 September 1997 to the Executive Board.

6. Authorizes the Executive Director to redeploy resources between appropriation lines up to a maximum of 5 per cent of the appropriation to which the resources are redeployed;

7. Requests the Executive Director to report to the Executive Board at its third regular session 1998 on progress in implementing the support budget for the biennium 1998-1999, taking into account relevant developments until that time as well as foreseeable trends with regard, inter alia, to the income level for 1998 and the projections for 1999, the expected level of programme expenditure in 1998, as well as the United Nations reform process;

8. Also requests the Executive Director to present an oral report to the Executive Board at its second regular session 1998 on the criteria and mechanisms to be used for any readjustment to the biennial support budget for 1998-1999 in the event of any significant shortfall in income;

9. Recommends that the Executive Director undertake a study on multi-bilateral and trust fund arrangements and report to the Executive Board at the third regular session 1998, taking into account the ongoing study of the United Nations Development Programme on the same topic.

19 September 1997

97/27. Technical Support Services system of the United Nations Population Fund

The Executive Board

1. Takes note of the report on the Technical Support Services system of the United Nations Population Fund as contained in document DP/FPA/1997/16;

2. Endorses the proposals for reconfiguring the Country Support Team adviser posts as contained in paragraphs 23-26 of document DP/FPA/1997/16;

3. Agrees, on a temporary basis for 1998, to the proposals for modifications of the Technical Support Services specialist posts in United Nations agencies and organizations as contained in paragraphs 27-31 of document DP/FPA/1997/16, understanding that any outstanding vacancies in the Technical Support Services specialist posts will not be filled in the interim;

4. Also agrees to review the "Report on an assessment of the TSS specialists post at headquarters and regional levels" in relation to document DP/FPA/1997/16 at the second regular session 1998, in particular in regard to the purpose, effectiveness and organization of the Technical Support Services specialist posts, with a view to providing direction for the Technical Support Services specialist arrangements for 1999;

5. Requests the Executive Director to reassess, in 1999, the Technical Support Services system, including an analysis of its financial aspects, that will be reviewed by the Advisory Committee on Administrative and Budgetary Questions, and to report thereon to the Executive Board at the annual session 1999.

19 September 1997

97/28. Functioning of the Coordinating Committee on Health

The Executive Board

1. Takes note of the proposed draft terms of reference of the WHO/UNICEF/UNFPA Coordinating Committee on Health as contained in document DP/FPA/1997/17;

2. Recommends that the WHO/UNICEF/UNFPA Coordinating Committee on Health meet as soon as possible to discuss its functioning, including proposed amendments to its terms of reference, taking fully into account the core programme areas of the United Nations Population Fund, as well as substantive issues common to the mandates of the World Health Organization, the United Nations Children's Fund and the United Nations Population Fund;

3. Calls upon the Secretariats of the World Health Organization, the United Nations Children's Fund and the United Nations Population Fund to facilitate the convening of such a meeting;

4. Recommends that any agreed amendments made to the proposed draft terms of reference be submitted to the Executive Board of the United Nations Development Programme and of the United Nations Population Fund for its consideration;

5. Requests the President of the Executive Board of the United Nations Development Programme and of the United Nations Population Fund to convey the present decision to the President of the Executive Board of the United Nations Children's Fund and the Chairman of the Executive Board of the World Health Organization.

19 September 1997

97/29. Overview of decisions adopted by the Executive Board at its third regular session 1997

The Executive Board

Recalls that during the third regular session 1997 it:

ITEM 1: ORGANIZATIONAL MATTERS

Approved the agenda and work plan for its third regular session 1997 (DP/1996/L.4/Rev.1);

Approved the report of the annual session 1997 (DP/1997/21);

Took note of the proposed annual work plan 1998 for UNDP/UNFPA Executive Board with the comments made thereon;

Approved the following schedule of future sessions of the Executive Board subject to the approval of the Committee on Conferences:

First regular session 1998:	19-23 January 1998
Second regular session 1998:	20-24 April 1998
Annual session 1998:	8-19 June 1998
Third regular session 1998:	14-18 September 1998

Agreed to the subjects to be discussed at the first regular session 1998 of the Board, as listed in the annex to the present decision;

Requested that a one-day joint session with UNICEF be held in January 1998 to enable an exchange of views on the impact of overall United Nations reform on the Funds and Programmes;

UNDP SEGMENT

ITEM 2: UNDP CHANGE MANAGEMENT

Took note of the report on the UNDP change management updated implementation plan (dec. 97/15) (DP/1997/CRP.22);

ITEM 3: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Adopted decision 97/24 of 19 September 1997 on budget estimates for the biennium 1998-1999 (DP/1997/23);

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions on the UNDP budget estimates for the biennium 1998-1999 (DP/1997/31);

Took note of the report on the annual review of financial situation 1996 (DP/1997/24);

Took note of the detailed information relating to the 1996 annual review of the financial situation (DP/1997/24/Add.1);

Took note of the report on the status of management services agreement (DP/1997/24/Add.2) and recommended that the Administrator continue the management service agreement modality;

Took note of the report on subcontracts awarded and major equipment ordered (DP/1997/25*);

Took note of the reports on United Nations system technical cooperation expenditures, 1996 (DP/1997/30 and DP/1997/30/Add.1);

ITEM 4: UNDP: RESOURCES AND FUNDING STRATEGY

Decided to continue consideration of item 4 on UNDP resources and funding strategy at its first regular session 1998;

ITEM 5: UNOPS: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Adopted decision 97/21 of 18 September 1997 on United Nations Office for Project Services risk management, reserves and surplus income (DP/1997/26);

Adopted decision 97/22 of 18 September 1997 on the United Nations Office for Project Services revised budget estimates for the biennium 1996-1997 and budget estimates for the biennium 1998-1999 (DP/1997/29);

Adopted decision 97/23 of 18 September 1997 on follow-up to recommendations of the report of the Board of Auditors on the United Nations Office for Project Services (A/51/5/Add.10) (DP/1997/27);

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions on the United Nations Office for Project Services (DP/1997/28);

ITEM 6: UNDP: COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS

Approved the following country cooperation frameworks:

I

First country cooperation framework for Angola (DP/CCF/ANG/1);
First country cooperation framework for Benin (DP/CCF/BEN/1);
First country cooperation framework for Botswana (DP/CCF/BOT/1);
First country cooperation framework for Burkina Faso (DP/CCF/BKF/1);
First country cooperation framework for Cameroon (DP/CCF/CMR/1);
First country cooperation framework for Chad (DP/CCF/CHD/1);
First country cooperation framework for Gabon (DP/CCF/GAB/1);
First country cooperation framework for Guinea-Bissau (DP/CCF/GBS/1);
First country cooperation framework for Malawi (DP/CCF/MLW/1);
First country cooperation framework for Mauritius (DP/CCF/MAR/1);
First country cooperation framework for Sao Tome and Principe (DP/CCF/STP/1);
First country cooperation framework for Senegal (DP/CCF/SEN/1);
First country cooperation framework for Seychelles (DP/CCF/SEY/1);
First country cooperation framework for South Africa (DP/CCF/SAF/1);

First country cooperation framework for Swaziland (DP/CCF/SWA/1);
First country cooperation framework for Zimbabwe (DP/CCF/ZIM/1);

II

First country cooperation framework for Cambodia (DP/CCF/CMB/1);
First country cooperation framework for Fiji (DP/CCF/FIJ/1);
First country cooperation framework for the Federated States of Micronesia (DP/CCF/FSM/1);
First country cooperation framework for Kiribati (DP/CCF/KIR/1);
First country cooperation framework for the Democratic People's Republic of Korea (DP/CCF/DRK/1);
First country cooperation framework for Malaysia (DP/CCF/MAL/1);
First country cooperation framework for Maldives (DP/CCF/MDV/1);
First country cooperation framework for the Marshall Islands (DP/CCF/MAS/1);
First country cooperation framework for Nepal (DP/CCF/NEP/1);
First country cooperation framework for Niue (DP/CCF/NIU/1);
First country cooperation framework for Pakistan (DP/CCF/PAK/1);
First country cooperation framework for Palau (DP/CCF/PAU/1);
First country cooperation framework for the Philippines (DP/CCF/PHI/1);
First country cooperation framework for Samoa (DP/CCF/SAM/1);
First country cooperation framework for the Solomon Islands (DP/CCF/SOI/1);
First country cooperation framework for Sri Lanka (DP/CCF/SRL/1);

First country cooperation framework for Thailand (DP/CCF/THA/1);
First country cooperation framework for Tonga (DP/CCF/TON/1);
First country cooperation framework for Tuvalu (DP/CCF/TUV/1);
First country cooperation framework for Vanuatu (DP/CCF/VAN/1);

III

First country cooperation framework for Armenia (DP/CCF/ARM/1*);
First country cooperation framework for Azerbaijan (DP/CCF/AZE/1);
First country cooperation framework for Bulgaria (DP/CCF/BUL/1);
First country cooperation framework for Georgia (DP/CCF/GEO/1);
First country cooperation framework for Malta (DP/CCF/MAT/1);
First country cooperation framework for the Russian Federation (DP/CCF/RUS/1);
First country cooperation framework for Saint Helena (DP/CCF/STH/1);
First country cooperation framework for Slovenia (DP/CCF/SVN/1);
First country cooperation framework for the former Yugoslav Republic of Macedonia (DP/CCF/MCD/1);
First country cooperation framework for Turkmenistan (DP/CCF/TUK/1);
First country cooperation framework for Ukraine (DP/CCF/UKR/1);

IV

First country cooperation framework for Anguilla (DP/CCF/ANL/1);
First country cooperation framework for Argentina (DP/CCF/ARG/1);
First country cooperation framework for Barbados (DP/CCF/BAR/1);
First country cooperation framework for the British Virgin Islands (DP/CCF/BVI/1);
First country cooperation framework for Brazil (DP/CCF/BRA/1);
First country cooperation framework for Chile (DP/CCF/CHI/1);
First country cooperation framework for Cuba (DP/CCF/CUB/1);
First country cooperation framework for Dominica (DP/CCF/DMI/1);
First country cooperation framework for the Dominican Republic (DP/CCF/DOM/1);
First country cooperation framework for El Salvador (DP/CCF/ELS/1);
First country cooperation framework for Grenada (DP/CCF/GRN/1);
First country cooperation framework for Guyana (DP/CCF/GUY/1);
First country cooperation framework for Honduras (DP/CCF/HON/1);
First country cooperation framework for Jamaica (DP/CCF/JAM/1);
First country cooperation framework for Mexico (DP/CCF/MEX/1);
First country cooperation framework for Peru (DP/CCF/PER/1);
First country cooperation framework for Saint Lucia (DP/CCF/STL/1);
First country cooperation framework for Saint Vincent and the Grenadines (DP/CCF/STV/1);
First country cooperation framework for Trinidad and Tobago (DP/CCF/TRI/1);
First country cooperation framework for Uruguay (DP/CCF/URU/1);
First country cooperation framework for Venezuela (DP/CCF/VEN/1);

V

First country cooperation framework for Djibouti (DP/CCF/DJI/1);
First country cooperation framework for Egypt (DP/CCF/EGY/1);

First country cooperation framework for Jordan (DP/CCF/JOR/1);
First country cooperation framework for Kuwait (DP/CCF/KUW/1);
First country cooperation framework for Saudi Arabia (DP/CCF/SAU/1);
First country cooperation framework for the Sudan (DP/CCF/SUD/1);
First country cooperation framework for the Syrian Arab Republic (DP/CCF/SYR/1);
First country cooperation framework for the United Arab Emirates (DP/CCF/UAE/1);
First country cooperation framework for Yemen (DP/CCF/YEM/1);

Agreed to postpone consideration of the first country cooperation framework for the Republic of Congo (DP/CCF/PRC/1), the first country cooperation framework for Montserrat (DP/CCF/MOT/1) and the first country cooperation framework for Yugoslavia (DP/1997/YUG/1);

Adopted decision 97/25 of 19 September 1997 on the first country cooperation framework for Nigeria (DP/CCF/NIR/1);

Took note of the extension of the following country programmes:

Extension of the fourth country programme for Albania (DP/CP/ALB/4/EXTENSION I);
Extension of the third country programme for Antigua and Barbuda (DP/CP/ANT/3/EXTENSION I);
Extension of the third country programme for the Cayman Islands (DP/CP/CAY/3/EXTENSION I);
Extension of the fifth country programme for Costa Rica (DP/CP/COS/5/EXTENSION I);
Extension of the fifth country programme for Paraguay (DP/CP/PAR/5/EXTENSION I);
Extension of the third country programme for Saint Kitts and Nevis (DP/CP/STK/3/EXTENSION I);
Extension of the third country programme for Turks and Caicos (DP/CP/TCI/3/EXTENSION I);
Extension of the fifth country programme for the Libyan Arab Jamahiriya (DP/CP/LIB/5/EXTENSION I);

Approved the regional cooperation framework for the Arab States (DP/RCF/RBAS/1);

Approved the revised global cooperation framework (97/5) (DP/GCF/1/Rev.1);

UNFPA SEGMENT

ITEM 7: UNFPA: FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS

Adopted decision 97/26 of 19 September 1997 on UNFPA estimates for the biennial support budget for 1998-1999 (DP/FPA/1997/14);

Took note of the report on evaluation of UNFPA staff training activities (DP/FPA/1997/11) and requested the Executive Director to make an oral

presentation to the Executive Board on the implementation of the recommendations of the evaluation at the second regular session 1998;

Took note of the report on UNFPA annual financial review 1996 (DP/FPA/1997/13);

Adopted decision 97/27 of 19 September 1997 on the UNFPA technical support services system (DP/FPA/1997/16);

ITEM 8: UNFPA: RESOURCE MOBILIZATION

Decided to continue consideration of item 8 on UNFPA resource mobilization at its second regular session 1998;

ITEM 9: UNFPA: COUNTRY PROGRAMMES AND RELATED MATTERS

Decided to defer consideration of the UNFPA country programmes originally scheduled for the third regular session 1997 (Algeria, China, Egypt, Nicaragua, Paraguay and the Pacific subregion) to the first regular session 1998;

ITEM 10: OTHER MATTERS

Adopted decision 97/28 of 19 September 1997 on the terms of reference of the WHO/UNICEF/UNFPA Coordinating Committee on Health (DP/FPA/1997/17);

Confirmed the nominations of its representatives to the Coordinating Committee on Health;

Took note of the oral report on the activities undertaken in the Democratic Republic of the Congo;

Took note of the recommendations of UNFPA Advisory Committee on NGOs;

Took note of the oral report of the Administrator on the UNDP Reserve for Field Accommodation;

Took note of the oral presentation of the Assistant Administrator, Bureau for Policy and Programme Support, on the first session of the Conference of Parties of the United Nations Convention to Combat Desertification and/or Drought in those Countries Experiencing Serious Drought and/or Desertification, particularly in Africa;

Decided to take up consideration of the mission reports of field visits to Cuba and Jamaica in 1997 (DP/1997/CRP.24) and to Kyrgyzstan and Latvia in 1997 (DP/1997/CRP.26) at an informal session of the Board to be held later in 1997;

19 September 1997

TENTATIVE WORK PLAN

EXECUTIVE BOARD OF UNDP/UNFPA

First regular session 1998

(19-23 January 1998 - 5 working days)

Item No.	Nature of report	Action/ information	Time allotted	Item and subject
1				ORGANIZATIONAL MATTERS
	Official (DP/1998/L.1)	A		Provisional agenda, annotations, list of documents
	Official	A	½ day	Report on the third regular session 1997
	Official	I		Decisions adopted by the Executive Board in 1997
				Annual work plan 1998 for UNDP/UNFPA Executive Board
				UNFPA/UNDP SEGMENT
2	Official	A/I		Updated overview of implementation of recommendations of the Board of Auditors (97/2 & 97/3)
			1 day	UNFPA SEGMENT
3	Official	A		UNFPA: COUNTRY PROGRAMMES AND RELATED MATTERS
				UNDP SEGMENT
				UNDP 2001:
4	Oral	I	½ day	Follow-up to 97/15 - Progress report
	Official	A		Narrowing the focus
5				COUNTRY COOPERATION FRAMEWORKS AND RELATED MATTERS
				Country cooperation frameworks
	Official	A	1½ days	Implementation strategy papers for RCFs (including timetable for mid-term review and proposed methodology) (97/9)
				Assistance to Myanmar (96/1)

Item No.	Nature of report	Action/ information	Time allotted	Item and subject
6				FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS
	Official	A	1½ days	Review of modalities of non-core resources (96/44) including follow-up to 97/15, para. 23 (guidelines on national execution and role of UNDP in implementation)
	CRP	A/I		UNDP resources and funding strategy options: "Towards a sustainable funding strategy for UNDP"
	CRP	I		Review of round-table process
7				OTHER MATTERS

Note: A one-day joint session with UNICEF will be held in January 1998 to enable an exchange of views on the impact of overall United Nations reform on the Funds and Programmes.

Abbreviations: A = action; CRP = conference room paper; I = information; RCFs = regional cooperation frameworks.